

Assessing Judgeship Needs

through the use of

The Weighted Caseload Model

Shanee Benkin shaneeb80@gmail.com Case weights account for variations in complexity per each case-type and assign **different weights for different types of cases.**

Case weights indicate how much more or less **time-consuming** one type of case is compared to other types of cases.

The Weighted Caseload Model translates caseload into workload and can provide a clear and reliable answer to the question of :how many judges are needed in each court.



The Weighted Caseload Model



The Design of the Case Weights

Case Weights can be generated using one of two approaches:

OR

An Event-based Case Weight Design A "black box" Case Weight Design

Case Related Events









The Event-based Case-Weight Design

- 1. Identifying the Case-Related Events that occur in all case types and require judicial work-time.
- 2. Determining the average frequency with which every event occurs in each case-type.
- 3. Collecting self-reports from Judges on the amount of work-time they spend on each event per each case type.
- 4. Multiplying the Event-Frequency by the average work-time per event.

The Event-Based Case-Weight formula

Event	Event Frequency	Work-time per event	Work-time per case
А	3	10 minutes	30 min
В	3	30 minutes	90 min
С	5	15 minutes	70 min
E	1	75 minutes	75 min
Final Case Weight		265 minutes= 4.4 hours	

The Annual Weighted Caseload

- The annual weighted caseload of a court, or otherwise known as the Case-Related Workload, represents the average amount of judicial time (minutes, hours) required to resolve all the cases filled during one year.
- The annual weighted caseload is generated through multiplying the number of fillings of each case type by the weight of that case type, added up over all the case types.





800 annual fillings: 400 small claim cases, 400 class action cases. The weight of a small claim case: 2 hours The weight of a class action case: 18 hours

The Annual Weighted Caseload:

400 X 2h + 400 X 18h = 8,000 judicial working hours



The Judge Year value

The Judge-Year value is the total amount of time a judge has

available for case-related-activities

over the course of one year.



365 days - 52 weekends days - 15 education days - 15

holidays - 60 leave days (vacation, illness) = 223 days

The Judge-Day value

The Judge-Day value represents the average amount of time a judge spends working on case-related-activities <u>each work day.</u>



9 hours work day -1 hour for rest breaks -1.5hour of non-case-related work = **6.5 hours**

The Annual Judicial work-time supply

223 workdays X 6.5 daily work hours

1,449.5 available hours

for case-related activity in the course of one year per a single judge

I AM

AVAILABLE

Phase I:Calculating The Annual WeightedCaseload = AWC= 8,000 hours

- **Phase II:**Dividing the Annual Weighted Caseload
in the Judge year value (1,449.5 hours)
yields The Judge Demand
= 8,000/1449.5 = 5.15 judges
- **Phase III**: judge availability (supply) judge demand = <u>The Judicial Resource Need</u> For example: 4 - 5.15 = -1.15

The result

An objective and standardized measure of judicial workload that provides an effective tool for:

- negotiating with funding authorities;
- appropriately targeting reductions in judgeships necessitated by budget shortfalls and changing demographics;
- redrawing jurisdictional boundaries to use existing resources more effectively and enhance access to justice.

The Methodology

Time study

VS. Time Estimates





Preliminary Stages of a Weighted Caseload Research

- 1. Establishing an advisory committee comprised of experienced members of the judiciary that will be charged with:
 - deciding the data collection methodology, the number of participants and the duration of the data collection;
 - deciding how many and which case-types will be included in the data collection;
 - deciding on a list of all activities/events requiring work-time, that will be divided into case-related work and non-case-related work;
 - deciding the judge-year and judge-day values;
 - reviewing the initial case weights to determine whether they are reasonable and representative of the average judicial workload in each case type;
 - deciding on the relevant qualitative adjustments and approving the final case weights.

- 2. Extracting state-wide data from the case management system to determine the average frequency with which every event occurs in each case-type category.
- 3. Designing a manual time tracking form (a judicial time log) that judges will use to track their working time (in a time study). Alternatively, designing an estimation questionnaire that participants will fill out in the focus-group meetings (Delphy method).
- 4. Establishing an online data entry site onto which the participants will be asked to enter their work-time information.
- 5. Completing a test run to the judicial time-log and to online data entry site.
- 6. Developing a training program to educate and involve the judges in the research efforts, to insure their cooperation and to improve the accuracy and the reliability of their self reports.